

# EMMANUEL JIMENEZ

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## PROFILE

Research, evaluation, policy advice and teaching on economic development topics  
Management of international development assistance to emerging economies  
Leadership of complex programs and large multi-cultural units

## HIGHLIGHTS

### *Research, evaluation, policy advice and teaching on economic development topics*

- Published extensively in peer-reviewed professional journals, books and reports in the areas of public finance, education, health, population, welfare and transfer program, housing and urban development, environment, poverty. Pioneered work on the economics of squatting and private finance and provision of social services.
- Led research teams in conducting major research programs and in flagship reports, such as the World Bank's *World Development Report 2007: Development and the Next Generation*.
- Edits the *World Bank Research Observer*, a leading journal co-published by Oxford University Press and the World Bank, ranked in the top 5<sup>th</sup> of all economics journals' (impact factor).
- Leads and conducts impact evaluations at 3ie, a leading international organization to stimulate rigorous evaluations of economic development programs and projects.
- Led independent evaluations of the World Bank Group's activities supporting the public sector in developing countries.
- Taught at a major Canadian university and lectures in numerous seminars and workshops on the practice of international economic development. Served as Chair of the World Economic Forum's Global Agenda Council (GAC) on Population Growth and currently a member of the GAC on the Demographic Dividend.

### *Management of international development assistance to emerging economies.*

- Leads international organization (3ie) with offices in New Delhi, London and Washington DC and programs worldwide to conduct impact evaluations of development programs and projects.
- Led departments in the World Bank's South Asia and East Asia and Pacific Regions charged with the World Bank's operations on Human Development (Education, Health, Nutrition, Population, and Social Protection). Provided strategic direction for a billion dollar (US) program, which resulted in World Bank's first unit and loans on social protection.
- Engaged in dialogue on major policy issues, including frequent interaction at the ministerial level with client countries. Led interactions with major development partners, including other multilateral institutions and international organization, as well as bilateral agencies and non-governmental organizations..

### *Leadership of complex programs and large multi-cultural units*

- Heads an international organization as executive director reporting to a board of directors.
- Led departments with as many as over 100 staff and consultants living in a dozen countries. Set strategic direction and successfully implemented transitions during various changes processes. Provided guidance and mentoring to staff and managers.
- Key contributor as part of senior management at the regional and sectoral levels engaging in strategy development and discharging corporate responsibilities

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## POSITIONS AND TITLES

### INTERNATIONAL INITIATIVE FOR IMPACT EVALUATION (3IE)

EXECUTIVE DIRECTOR 2015-present

### THE WORLD BANK GROUP, WASHINGTON, DC, USA

DIRECTOR, PUBLIC SECTOR EVALUATIONS, THE INDEPENDENT EVALUATION GROUP	2012-2014
Director, Human Development, East Asia and Pacific Region	2002-2005, 2007-2011
Editor, <i>The World Bank Research Observer</i>	2007-present
Staff Director, World Development Report 2007: Development and the Next Generation	2005-2006
Director, Education (Acting Director, Human Development) South Asia Region	2000-2001
Chief, Poverty and Human Resources Division, Policy Research Department	1993 -2000
Chief, Poverty Analysis and Policy Division, Policy, Planning and Research Staff	1991-1992
Senior/Principal Economist, Public Economics Division; Policy, Planning Research Staff	1988-1991
Economist, Core Team, World Development Report 1988: Public Finance	1987-1988
Economist, Education and Training Department; Central Projects Staff	1984-1987

### THE UNIVERSITY OF WESTERN ONTARIO, ECONOMICS DEPT, LONDON, ONTARIO, CANADA

ASSISTANT, THEN ASSOCIATE PROFESSOR (WITH TENURE)	1980-1988 (LWOP 1984-88)
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### OTHER PROFESSIONAL EXPERIENCE

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RESEARCHER, URBAN AND REGIONAL ECONOMICS DIVISION, THE WORLD BANK	1977-78
RESEARCH ASSISTANT, TRANSPORT CANADA, OTTAWA	SUMMER 1975
RESEARCH ASSISTANT, INTERNATIONAL DEVELOPMENT RESEARCH CENTRE, OTTAWA	SUMMER 1973 AND 1974
RESEARCH ASSISTANT, NATIONAL ECONOMIC DEVELOPMENT AUTHORITY, PHILIPPINES	SUMMER 1974

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## EDUCATION AND TRAINING

Ph.D., Economics, Brown University, Providence, RI, USA, 1980

M.A., Economics, University of Toronto, Canada, 1975

B.A. (Hons.), McGill University, Montreal, Canada, 1974

General Manager Executive Development Program, Harvard Business School, Cambridge MA 1997

## Publications

See Attached list

## References

Provided on request

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## PUBLICATIONS

### 1. BOOKS/MONOGRAPHS/EDITED VOLUMES:

World Development Report 2007: Development and the Next Generation, Washington DC: The World Bank 2006 (lead author).

Special Issue in Honor of George Psacharopoulos, Economics of Education Review, 22 (5) 2003, edited volume (guest editor with Harry Patrinos), Pergamon Press.

Public and Private Secondary Education in Developing Countries: A Comparative Study, Washington, D.C.: The World Bank, 1995 (with M.E. Lockheed).

Private Versus Public Education: An International Perspective, edited volume of the International Journal of Educational Research, 15, 1991 (with M.E. Lockheed).

Developing the Private Sector: A Challenge for the World Bank Group, Washington, D.C.: The World Bank, 1989 (with D. Gustafson and J. Linn).

World Development Report 1988, New York: Oxford University Press, 1988 (contributing author).

Pricing Policy in the Social Sector: Cost Recovery in Education and Health in Developing Countries, Baltimore: Johns Hopkins University Press, 1987.

The Financing of Education in Developing Countries, An Exploration of Policy Options, Washington: The World Bank, 1986 (with G. Psacharopoulos and J.P. Tan).

### 2. JOURNAL ARTICLES:

“Do community-managed schools keep kids in school?: Evidence using panel data from El Salvador’s EDUCO Program,” Economic Development and Cultural Change 62(2): 307-308, 2014 (with Y. Sawada)

“Making the Grade,” Finance and Development, 49(1): 12-15, March 2012 (with E. King and J.P. Tan)

“Never too late to learn? Investing in educational second-chances for youth in developing countries,” Journal of International Cooperation in Education, 2007 (with N. Kiso, T. Nakata, C. Ridao-Cano),

“Investing in the Youth Bulge”, Finance and Development, 43(3): 40-43, September 2006 (with Mamta Murthi).

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“How responsive are private transfers to income? Evidence from a laissez-faire economy”, Journal of Public Economics, 88(9-10): 2193-2219, August 2004 (with D. Cox and B. E. Hansen).

“Curious George: the enduring Psacharopoulos legacy on the economics of education in developing countries,” Economics of Education Review, 22(5): 451-454, 2003 (with H. Patrinos).

“Public for private: The relationship between public and private school enrollment in the Philippines,” Economics of Education Review, 20(4): 389-400, 2001 (with Y. Sawada).

“Do Community-Managed Schools Work? An Evaluation of El Salvador’s EDUCO Program,” World Bank Economic Review, 13(3): 415-442, September 1999 (with Y. Sawada).

"Risk Sharing and Private Transfers: What about the Urban Households?," Economic Development and Cultural Change, 46(3): 621-638, April 1998 (with D. Cox).

"Motives for Private Transfers over the Life Cycle: An Analytical Framework and Evidence for Peru," Journal of Development Economics, 55(1): 57-80, February 1998 (with D. Cox and Z. Eser)

"Prices that Clear the Air: Energy Use and Pollution in Chile and Indonesia," Energy Journal, 19(3): 85-106, 1998 (with Gunnar Eskeland and Lili Liu).

"Family Safety Nets and Economic Transition: a Study of Worker Households in Poland," Review of Income and Wealth, 43(2): 191-209, June 1997 (with D. Cox and W. Okrasa).

"Do Local Contributions Affect the Efficiency of Public Primary Schools?" Economics of Education Review, 15(4): 377-86, 1996 (with Vicente Paqueo).

"Human and Physical Infrastructure: Public Investment and Pricing Policies in Developing Countries," Chapter 43, pp. 2774-2843 in Handbook of Development Economics, Volume III, J. Behrman and T. N. Srinivasan (eds.), Elsevier Science, 1995.

"Policy Instruments for Pollution Control in Developing Countries," The World Bank Research Observer, 7(2): 145-169, 1992 (with Gunnar Eskeland).

"Social Security and Private Transfers in Developing Countries; the Case of Peru," The World Bank Economic Review, 6(1):155-169, 1992 (with D Cox).

"Squatters' Rights and Urban Development: An Economic Perspective," Economica, 58:79-92, 1991 (with M. Hoy).

"Testing Alternative Specification of Earnings Functions: Tests and Implications," Economics of Education Review, 10(2), 1991 (with C.R.S. Dougherty).

"The Relative Efficiency of Private and Public Schools in Developing Countries," The World Bank Research Observer, 6(2), July 1991 (with M.E. Lockheed and V. Paqueo).

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"Schools Effects and Costs for Private and Public Schools in the Dominican Republic," International Journal of Educational Research, 15, 1991 (with M.E. Lockheed, E. Luna, V. Paqueo).

"Curbing Pollution in Developing Countries," Finance and Development, 28(1), February 1991 (with G. Eskeland)

"Private-Public Differences in Secondary School Performance: The Role of Selection Effects in Colombia and Tanzania," Journal of Development Economics, 34:99-1221, November 1990 (with D. Cox).

"Achieving Social Objectives Through Private Transfers: A Review," The World Bank Research Observer, 5(2): 205-218, July 1990 (with D. Cox).

"Social Sector Pricing Revisited: A Review of Some Recent Controversies," The World Bank Economic Review/Research Observer, Special Supplement on the Proceedings of the 1989 World Bank Annual Conference on Development Economics, 1990.

"El Financiamiento de la Educacion en los Paises en Desarrollo," Docencia Post-Secundaria, 18(2): 77-86, May-August 1990 (with G. Pscharopoulos and J.P. Tan).

"The Relative Effectiveness of Single-Sex and Coeducational Schools," Educational Evaluation and Policy Analysis, 11(2): 117-142 Summer, 1989 (with M.E. Lockheed).

"National In-service Training Systems in Latin America: An Economic Evaluation of Colombia's SENA," Economic Development and Cultural Change, 37(3): 5-610, April 1989, (with B. Kugler and R. Horn).

"Financing Education in Developing Countries," Institute of Development Studies Bulletin, (Sussex, UK), 20(1):55-58, January 1989 (with G. Pscharopoulos and J.P. Tan).

"The Demand for Tenure Security in Developing Countries," Journal of Development Economics, 29(2): 185-198, September 1988 (with J. Friedman and S. Mayo).

"Urban Services and Rural Infrastructure," Finance and Development, 25(3): 6-9, September 1988.

"La Financiacion de la Educacion Superior Latino Americana: Temas y Lineas de Accion," in Crisis en la Educacion Superior, Conference Proceedings of the Annual Meeting of ICED/IASEI, Bogota, Colombia: Fundacion para la Educacion Superior, 1986 (with G. Pscharopoulos and J.P. Tan): also published in Docencia Post-Secundaria, 16(2): 21-47, May-August 1988.

"The Relative Effects of Private and Public Schools in Enhancing Achievement: The Case of Thailand," The World Bank Economic Review, 2(2): 139-164, May 1988 (with M. Lockheed and N. Wattanawaha).

"The Earnings Impact of Training Duration in a Developing Country: An Ordered Probit Selection Model Colombia's Servicio Nacional de Aprendizaje," Journal of Human Resources, 22(2): 228-247,

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1987 (with B. Kugler).

"Selecting the Brightest for Post-Secondary Education in Colombia: The Impact on Equity and Efficiency," Economics of Education Review, 6(2): 129-135, 1987 (with J.P. Tan).

"Decentralized Education in Pakistan: The Role of User Charges and Private Schools," Comparative Education, 23(2): 173-190, 1987 (with J.P. Tan).

"The Structure of Education Costs: Multiproduct Cost Functions for Schools in Latin America," Economics of Education Review, 5(1): 25-39, 1986.

"The Public Subsidization of Education and Health in Developing Countries: A Review of Equity and Efficiency," World Bank Research Observer, 1(1): 111-129, 1986.

"The Demand for Housing Characteristics in Developing Countries," Urban Studies, 22:421-432, 1985 (with J.R. Follain).

"Urban Squatting and Community Organization in Developing Countries," Journal of Public Economics, 27:69-92, 1985.

"Estimating the Demand for Housing Characteristics: A Survey and a Critique," Regional Science and Urban Economics, 15:77-107, 1985 (with J.R. Follain).

"Tenure Security and Urban Squatting," The Review of Economics and Statistics, 64(4): 556-567, 1984.

"Housing Consumption and Permanent Income in Developing Countries: Estimates from Panel Data in El Salvador," Journal of Urban Economics, 15:172-194, 1984 (with D.H. Keare).

"The Magnitude and Determinants of Home Improvement in Self-Help Housing," Land Economics, 59(1):70-83, 1983.

"The Economics of Self-Help Housing Projects: Theory and Evidence for a Developing Country," Journal of Urban Economics, 11:205-228, 1982.

"The Value of Squatter Dwellings in Developing Countries," Economic Development and Cultural Change, 30(4):739-752, 1982.

"The Extent of Housing Improvement in a Squatter Upgrading Project," Nagarlok Urban Affairs Quarterly (India), 14(2):39-53, 1982.

"Estimating Changes in Housing Quality," Philippine Journal of Public Administration, 25:13-40:270-279, 1981.

### 3. REVIEWS AND CHAPTERS IN BOOKS:

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“Education System Reform in Pakistan: Why? When? How?” in *Education & Skills 2.0: New Targets and Innovative Approaches*. *Education & Skills 2.0: New Targets and Innovative Approaches*. World Economic Forum, Geneva, 2014 (with M. Aziz, D. Bloom, S. Humair, L Rosenberg and Z. Sattar).

“The Skills of Tigers”, in Wendy Dobson (ed.) *Human Capital and Economic Growth in East Asia and the Pacific*, Routledge, forthcoming (with E. King).

'Stuck in the middle? Human capital development and economic growth in Malaysia and Thailand' in Wendy Dobson (ed.) *Human Capital and Economic Growth in East Asia and the Pacific*, Routledge, forthcoming (with H. A. Patrinos and Vy T. Nguyen).

“Book review, *Public Expenditures, Growth, and Poverty: Lessons from Developing Countries*, IFPRI: Washington DC, January 2011 issue of Economic Development and Cultural Change.

“Can Cost-Benefit Analysis Guide Education Policy in Developing Countries?” in Robert Brent (ed.), Handbook of Cost-Benefit Analysis, Edward Elgar 2009.

“Book review, *Cities in Transformation: Report by the Panel on Urban Dynamics, National Research Council*. Washington, DC: National Academies Press 2003,” Economic Development and Cultural Change.

“Emerging Lessons on Safety Nets,” in Asian Development Bank and the World Bank, The New Social Policy Agenda in Asia: Proceedings of the Manila Social Forum, Manila, August 2000.

“Equity and the Decentralization of Social Services,” in S. J. Burki, Guillermo Perry and associates (eds.), Decentralization and Accountability of the Public Sector, Proceedings of the Annual World Bank Conference on Development in Latin America and the Caribbean, 1999, Valdivia, Chile, Washington DC: The World Bank, 2000.

"The Role and Magnitude of the Private Safety Net During Transition: Private Inter-household Transfers in Vietnam," in D. Dollar, P. Glewwe and J. Litvack (eds.) Household Welfare and Vietnam's Transition to a Market Economy, Washington: World Bank 1998 (with D. Cox and J. Fetzer).

"Family Safety Nets During Economic Transition: a Study of Inter-household Transfers in Russia," in J. Klugman (Ed.) Poverty, Policy and Responses: the Russian Federation in Transition, Washington, DC: World Bank/EDI, 1997 (with D. Cox and Z. Eser).

"La medicion de los niveles de vida por las encuestas de tipo 'LSMS': el contexto internacional," in Gilberto Moncado and Richard Webb (eds.) Como Estamos? Analisis de la Encuesta de Niveles de Vida, Lima, Peru: Instituto Cuanto, 1996.

"Public and Private Secondary Schools in Developing Countries," in Who Chooses? Who Loses?: Culture, Institutions and the Unequal Effects of School Choice, Bruce Euller and Richard F. Elmore with Gary Orfield (eds.), New York: Teachers' College Press, 1996 (with Marlaine E. Lockheed).

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"Private Transfers and the Effectiveness of Public Income Redistribution in the Philippines,"  
Dominique van de Walle and Kimberly Nead (eds.) Public Spending and the Poor: Theory and Evidence, Baltimore: Johns Hopkins University Press, 1995 (with D. Cox).

"Book Review: One World One Future: New International Strategies for Development," A. Bapna  
(ed.), New York: Praeger, 1985, published in Southern Economic Journal, 53(2):540-41, 1986.

"Evaluacion Economica de la Capacitacion: Perspectivas de Investigacion del Banco Mundial, in  
Capacitacion Productividad e Ingresos Laborales, Conference Proceedings of the Regional Seminar on  
Training, Productivity and Labor Income, Mexico City. February 25-March 1, 1985, Mexico  
D.F.:Organization of American States, 1985.

"Housing in Korea: Recent Trends and Recurrent Problems," in Urban Planning and Spatial Strategies  
in Rapidly Changing Societies, G.C. Lim (ed.), Princeton:CURPDC, 1983 (with J.R. Follain, S. Kang,  
S. Malpezzi, and S. Mayo).

#### 4. REPORTS AND OTHER PAPERS

"The Impact on the Urban Environment of Incomplete Property Rights," (with M. Hoy), Guelph  
University Working Paper.

"A Study of Motivation for Private Transfers in Cote d'Ivoire," (with D. Cox and Z. Eser), Boston  
College Working Paper

"Family Safety Nets and Economic Transition: A Study of Private Transfers in Kyrgyzstan," (with D.  
Cox and J. Jordan). Boston College Working Paper

"Coping with Apartheid: Inter-household Transfers and the Elderly in South Africa," Boston College  
Working Paper (with D. Cox).

"The Public Role in Private Post-Secondary Education: A Review of Issues and Options," (with A.  
Blomqvist), PPR Working Paper Series No. 240, The World Bank, 1987.

"The Macroeconomics of Social Security in Brazil Fiscal and Financial Issues," Report No. IDP-0043,  
The World Bank, 1989 (with D. Puffert).

"The Relative Efficiency of Private and Public High Schools in the Philippines," PPR Working Paper  
No. 61, The World Bank (with V. Paqueo and L. de Vera), August 1988.

"The Impact of In-Service Training on the Self-Employed" (with R. Horn), EDT Discussion Paper  
No. 66, The World Bank, March 1987.

"The Design of Urban Projects: Progressive Development and Affordability," World Bank Staff  
Working Paper, No. 560, 1983 (with D.H. Keare).